

LCRCA Revenue Financial Performance Monitoring by Directorate and Service Area - December 2023**Corporate Development & Delivery Directorate**

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Communications, Engagement & Marketing</u>			
Employees	1,366	1,274	93
Transport	1	1	(0)
Supplies & Services	576	283	293
Income	0	(4)	4
Total Communications, Engagement & Marketing	1,943	1,554	389

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Corporate Development</u>			
Employees	1,383	1,235	148
Transport	1	0	1
Supplies & Services	757	669	88
Income	0	(9)	9
Total Corporate Development	2,141	1,896	246

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Executive Director Corporate Development</u>			
Employees	152	140	12
Transport	1	0	1
Supplies & Services	2	0	2
Income	0	(9)	9
Total Executive Director Corporate Development	154	131	23

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Chief Execs Office</u>			
Employees	237	236	1
Transport	1	1	(0)
Supplies & Services	27	23	3
Total Chief Execs Office	264	260	4

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>HR</u>			
Employees	1,276	1,080	196
Transport	3	1	2
Supplies & Services	17	29	(12)
Income	0	(0)	0
Total HR	1,296	1,109	187

Appendix 1.

LCRCA Revenue Financial Performance Monitoring by Directorate and Service Area - December 2023

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
IT			
Employees	2,946	2,543	404
Premises	0	0	(0)
Transport	7	5	2
Supplies & Services	2,929	3,205	(277)
Income	(137)	(122)	(15)
Total IT	5,744	5,631	113

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Metro Mayors Office</u>			
Employees	441	331	110
Transport	12	9	3
Supplies & Services	15	21	(6)
Total Metro Mayors Office	467	361	107

Concessionary Travel

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Concessionary Travel</u>			
Third Party Payments	53,254	55,516	(2,263)
Income	(10,869)	(13,428)	2,559
Total Concessionary Travel	42,384	42,088	296

Corporate Costs

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Corporate Costs</u>			
Employees	(1,087)	(426)	(660)
Supplies & Services	2,132	1,541	590
Other Costs	10	(5)	15
Income	(319)	(354)	35
Total Corporate Costs	736	756	(20)

Corporate Management

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Mayoral Allowance</u>			
Employees	101	101	0
Transport	0	1	(1)
Supplies & Services	0	2	(2)
Total Mayoral Allowance	101	104	(3)

Appendix 1.

LCRCA Revenue Financial Performance Monitoring by Directorate and Service Area - December 2023

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Chief Executive</u>			
Employees	273	266	7
Transport	5	1	4
Supplies & Services	5	4	1
Total Chief Executive	283	272	11

Corporate Services

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Internal Audit</u>			
Employees	637	583	54
Premises	38	68	(29)
Transport	49	47	2
Supplies & Services	121	119	2
Income	0	(14)	14
Total Internal Audit	845	803	43

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Executive Director Corporate Services</u>			
Employees	178	177	1
Transport	4	1	3
Supplies & Services	4	2	3
Total Executive Director Corporate Services	186	179	7

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Finance</u>			
Employees	1,925	1,398	527
Transport	1	0	0
Supplies & Services	470	826	(356)
Income	(78)	(99)	21
Total Finance	2,318	2,125	193

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Freeport</u>			
Employees	377	394	(16)
Transport	12	5	8
Supplies & Services	232	187	45
Total Freeport	621	585	36

Appendix 1.

LCRCA Revenue Financial Performance Monitoring by Directorate and Service Area - December 2023

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Legal, Procurement & Democratic Services</u>			
Employees	1,969	1,627	342
Transport	3	2	1
Supplies & Services	279	478	(200)
Income	(50)	(109)	59
Total Legal, Procurement & Democratic Services	2,200	1,998	202

Halton Differential Levy

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Halton Differential Levy</u>			
Halton Differential Levy	3,300	3,300	0
Total Halton Differential Levy	3,300	3,300	0

Investment & Delivery

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Head of Development</u>			
Employees	1,953	1,716	237
Transport	1	4	(3)
Supplies & Services	3,538	3,250	288
Transport Development	5,848	5,684	163
Income	(375)	(84)	(292)
Total Head of Development	10,964	10,571	394

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Executive Director Investment & Delivery</u>			
Employees	150	150	(0)
Transport	0	1	(1)
Supplies & Services	384	484	(99)
Total Executive Director Investment & Delivery	534	635	(100)

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Investment</u>			
Employees	1,520	1,371	149
Transport	5	2	3
Supplies & Services	2,494	1,022	1,472
Income	(265)	(65)	(200)
Total Investment	3,754	2,330	1,424

Appendix 1.

LCRCA Revenue Financial Performance Monitoring by Directorate and Service Area - December 2023

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Programme Delivery</u>			
Employees	1,376	1,399	(24)
Transport	2	4	(1)
Supplies & Services	684	275	409
Income	0	(365)	365
Total Programme Delivery	2,062	1,313	749

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Head of Programs</u>			
Employees	7,003	7,160	(157)
Premises	17	17	0
Transport	25	27	(3)
Supplies & Services	71,651	63,554	8,097
Support Service Recharges	0	158	(158)
Income	(100)	(152)	52
Total Head of Programs	78,596	70,765	7,831

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Mayoral Priorities</u>			
Transport	0	1	(1)
Supplies & Services	600	220	380
Income	0	(1)	1
Total Mayoral Priorities	600	220	380

Place

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Asset Management</u>			
Employees	7,172	6,880	292
Premises	211	137	73
Transport	166	124	42
Supplies & Services	69	474	(405)
Income	(260)	(204)	(55)
Total Asset Management	7,359	7,412	(53)

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Bus</u>			
Employees	3,359	3,005	354
Premises	120	117	2
Transport	76	64	12
Supplies & Services	9,554	9,602	(47)
Third Party Payments	29,691	33,935	(4,245)
Income	(15,386)	(15,487)	101
Total Bus	27,413	31,236	(3,823)

Appendix 1.

LCRCA Revenue Financial Performance Monitoring by Directorate and Service Area - December 2023

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Customer Delivery			
Employees	2,003	1,931	72
Premises	38	18	20
Transport	1	2	(1)
Supplies & Services	2,229	2,135	95
Third Party Payments	225	218	7
Income	(476)	(831)	355
Total Customer Delivery	4,021	3,473	548

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Executive Director Place			
Employees	225	225	(0)
Transport	6	6	(0)
Supplies & Services	114	115	(1)
Income	0	(23)	23
Total Executive Director Place	345	324	21

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Ferries			
Employees	3,008	3,004	5
Premises	1,513	1,538	(25)
Transport	13	27	(14)
Vessels	875	1,141	(266)
Supplies & Services	308	425	(118)
Third Party Payments	0	1	(1)
Income	(3,619)	(4,068)	449
Total Ferries	2,099	2,069	30

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Hubs			
Employees	2,249	2,324	(75)
Premises	2,020	2,064	(45)
Transport	6	9	(3)
Supplies & Services	128	158	(30)
Third Party Payments	0	3	(3)
Support Service Recharges	0	(0)	0
Income	(1,999)	(1,909)	(89)
Total Hubs	2,404	2,649	(245)

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Mann Island			
Employees	221	185	36
Premises	5,260	5,298	(38)
Transport	0	0	(0)
Supplies & Services	120	65	55
Income	(1,943)	(1,924)	(20)
Total Mann Island	3,658	3,625	33

Appendix 1.

LCRCA Revenue Financial Performance Monitoring by Directorate and Service Area - December 2023

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
MPTS			
Transport	6,167	6,372	(205)
Income	(6,167)	(6,372)	205
Total MPTS	0	0	0

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Policy			
Employees	594	542	52
Transport	1	10	(9)
Supplies & Services	1,039	1,241	(202)
Income	(1,071)	(1,240)	169
Total Policy	563	554	9

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Rail			
Employees	1,098	813	285
Premises	383	451	(68)
Transport	3	1	1
Supplies & Services	815	977	(163)
Third Party Payments	150,597	151,135	(538)
Income	(143,802)	(143,629)	(174)
Total Rail	9,093	9,748	(655)

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Rolling Stock			
Employees	660	641	19
Transport	5	11	(6)
Supplies & Services	1,215	827	388
Third Party Payments	11,884	9,471	2,412
Income	(19,064)	(16,189)	(2,875)
Total Rolling Stock	(5,301)	(5,239)	(62)

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Tidal			
Employees	550	498	52
Premises	0	0	0
Transport	20	18	2
Supplies & Services	2,563	2,563	(0)
Income	0	1	(1)
Total Tidal	3,132	3,080	53

Appendix 1.

LCRCA Revenue Financial Performance Monitoring by Directorate and Service Area - December 2023

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Tunnels</u>			
Employees	6,291	6,116	176
Premises	4,599	4,860	(262)
Transport	107	99	8
Supplies & Services	955	1,121	(166)
Third Party Payments	0	63	(63)
RCCO	7,018	4,480	2,538
Income	(29)	(74)	45
Total Tunnels	18,942	16,666	2,276

Policy, Strategy & Government Relations

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Executive Director Policy</u>			
Employees	180	275	(95)
Transport	0	0	(0)
Supplies & Services	0	2	(2)
Total Executive Director Policy	180	277	(97)

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Evidence, Intelligence & Research</u>			
Employees	1,637	1,527	110
Transport	0	0	(0)
Supplies & Services	733	877	(145)
Third Party Payments	10	9	1
Income	(28)	(51)	23
Total Evidence, Intelligence & Research	2,352	2,364	(11)

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Government Relations & Public Affairs</u>			
Employees	429	345	85
Transport	7	18	(11)
Supplies & Services	162	174	(12)
Income	0	(44)	44
Total Government Relations & Public Affairs	598	493	105

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Policy Co-ordination</u>			
Employees	2,246	1,890	357
Transport	5	4	1
Supplies & Services	1,671	1,161	509
Third Party Payments	0	11	(11)
Income	(7)	(232)	225
Total Policy Co-ordination	3,915	2,833	1,082

Appendix 1.

LCRCA Revenue Financial Performance Monitoring by Directorate and Service Area - December 2023

Treasury Management

	FULL YEAR 2023/24 £'000		
	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
<u>Treasury Management</u>			
Supplies & Services	481	483	(3)
Treasury	8,796	8,540	256
Income	(7)	(7)	(0)
Total Treasury Management	9,270	9,017	253